

# CARE DANMARK

- fonden for frivillig ulandsbistand

Jemtelandsgade 1, Copenhagen 2300 S

## ANNUAL FINANCIAL STATEMENT 2018

(32<sup>th</sup> FISCAL YEAR)

*Approved by the Board the 21<sup>th</sup> March 2019*



**care**<sup>®</sup>  
JO FØR | JO BEDRE

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# STATEMENT BY THE MANAGEMENT AND BOARD OF DIRECTORS ON THE ANNUAL ACCOUNTS

The board of directors and the management have of this date reviewed and approved the annual accounts for the financial year 1 January to 31 December 2018 for CARE Denmark, the foundation for voluntary development assistance.

The annual account is submitted in accordance with the articles as well as the law of accepted accounting principles for foundations and certain associations as described in applied accounting principles as well as announcement no. 1701 of 21 December 2010 on financial and administrative conditions of recipients of grants to operations by the Ministry of Culture.

It is our perception that the annual account gives a true and fair picture of the foundation's assets, liabilities, and financial position per 31 December 2018 as well as the result of the foundation's activities and cash flow for the financial year 1 January – 31 December 2018.


It is likewise our perception that there has been established procedures and internal controls which support that the transactions that are part of the annual account is in accordance with the announced grants, laws, and other directions as well as with awarded contracts and common practice; and that there has been taken reasons of economy in the administration of the funds and in the operation of the activities, which are included in the accounts.

It is our perception that systems and processes are in place, which supports economy, productivity and efficiency.

It is furthermore our perception that the management's review contains a true and fair statement of the development of the organisation's activities and financial relations as well as a description of the particular risks that the organisation can be affected by.

The annual account is recommended for approval.

Copenhagen, 21 March 2019

  
Rasmus Stühr Jakobsen  
General Secretary

  
Frank Lausten  
Director of Finance and  
Administration

## BOARD OF DIRECTORS

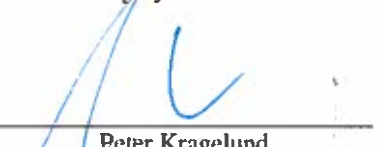
Approved by the Board of Directors 21 March 2019

  
Charlotte Münter  
Chairman

  
Ingelise Bogason  
Deputy Chairman

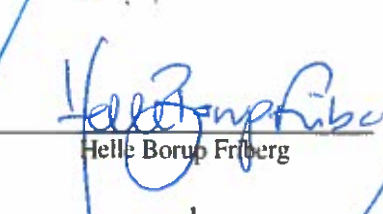
  
Orla Egon Pedersen

  
Ulla Röttger

  
Peter Kragelund

  
Søren Engberg Jensen

  
Birger Riis-Jørgensen

  
Helle Borup Friberg

## Independent auditor's report

To the Board of Directors and the Management of CARE Danmark, fonden for frivillig ulandsbistand

### Opinion

We have audited the financial statements of CARE Danmark, fonden for frivillig ulandsbistand for the financial year 1 January – 31 December 2018, which comprise income statement, balance sheet, cash flows and notes, including accounting policies. The financial statements are prepared in accordance with the articles of the foundation and the provisions of the Danish act on foundations and certain associations regarding generally accepted accounting principles as described in the "Accounting policies" section of the financial statements, as well as the Danish Executive Order no. 1701 of 21 December 2010 on financial and administrative matters in respect of recipients of operational grants from the Danish Ministry of Culture, chapter 2 and 6.

In our opinion, the financial statements give a true and fair view of the financial position of the foundation at 31 December 2018 and of the results of the foundation's operations and cash flows for the financial year 1 January – 31 December 2018 in accordance with the articles of the foundation and the provisions of the Danish act on foundations and certain associations regarding generally accepted accounting principles as described in the "Accounting policies" section of the financial statements, as well as the Danish Executive Order no. 1701 of 21 December 2010 on financial and administrative matters in respect of recipients of operational grants from the Danish Ministry of Culture, chapter 2 and 6.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark as well as generally accepted public auditing standards as the audit was performed on the basis of the provisions of the audit instructions regarding the performance of audit procedures in connection with strategic partnerships' management of activities in developing countries and the Danish Executive Order no. 1701 of 21 December 2010 on financial and administrative matters in respect of recipients of operational grants from the Danish Ministry of Culture, chapter 2 and 6. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### *Independence*

We are independent of the foundation in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these rules and requirements.

### Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the articles of the foundation and the provisions of the Danish act on foundations and certain associations regarding generally accepted accounting principles as described in the "Accounting policies" section of the financial statements, as well as the Danish Executive Order no. 1701 of 21 December 2010 on financial and administrative matters in respect of recipients of operational grants from the Danish Ministry of Culture, chapter 2 and 6 and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

## Independent auditor's report

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance as to whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and additional requirements applicable in Denmark as well as generally accepted public auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit conducted in accordance with ISAs and additional requirements applicable in Denmark as well as generally accepted public auditing standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- ▶ Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- ▶ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the foundation's internal control.
- ▶ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- ▶ Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- ▶ Evaluate the overall presentation, structure and contents of the financial statements, including the note disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view. ·

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### Statement on the Management's review

Management is responsible for the Management's review.

Our opinion on the financial statements does not cover the Management's review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the Management's review and, in doing so, consider whether the Management's review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the Management's review provides the information required in the Danish Executive Order no. 1701 of 21 December 2010 on financial and administrative matters in respect of recipients of operational grants from the Danish Ministry of Culture, chapter 2 and 6.

## Independent auditor's report

Based on the work we have performed, we conclude that the Management's review is in accordance with the Danish Executive Order no. 1701 of 21 December 2010 on financial and administrative matters in respect of recipients of operational grants from the Danish Ministry of Culture, chapter 2 and 6. We did not identify any material misstatement of the Management's review.

### Report on other legal and regulatory requirements

#### *Statement on compliance audit and performance audit*


Management is responsible for ensuring that the transactions covered by the financial reporting comply with appropriations granted, legislation and other regulations and with agreements entered into and usual practice; and that due financial consideration has been taken of the management of the funds and operations covered by the financial statements. Consequently, Management is responsible for establishing systems and procedures supporting economy, productivity and efficiency.

In performing our audit of the financial statements, it is our responsibility to perform compliance audit and performance audit of selected items in accordance with generally accepted public auditing standards. When conducting a compliance audit, we test the selected items to obtain reasonable assurance as to whether the transactions covered by the financial reporting comply with the relevant provisions of appropriations, legislation and other regulations as well as agreements entered into and usual practice. When conducting a performance audit, we perform assessments to obtain reasonable assurance as to whether the tested systems, processes or transactions support due financial considerations in relation to the management of the funds and operations covered by the financial statements.

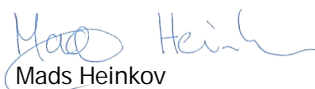
We must report on any grounds for significant critical comments, should we find such when performing our work.

We have no significant critical comments to report in this connection.

Copenhagen, 21 March 2019  
ERNST & YOUNG  
Godkendt Revisionspartnerselskab  
CVR no. 30 70 02 28



Alex Petersen  
State Authorised  
Public Accountant  
mne28604



Mads Heinkov  
State Authorised  
Public Accountant  
mne41284

# MANAGEMENT'S REVIEW

## Projects and Programmes

CARE Danmark is a private and independent aid organisation working in 13 countries divided on three regions: West Africa, East Africa and South Asia. CARE Danmark is part of CARE International – one of the world's largest humanitarian organisations.

Since its establishment in 1987, CARE Danmark's focus has been to strengthen the capacity of poor people living in rural areas with the purpose of improving their livelihoods and ensuring that their rights are recognised and respected. CARE Danmark has a special focus on the consequences of climate change on poor people and with a special focus on women, rights, partnerships and innovation.

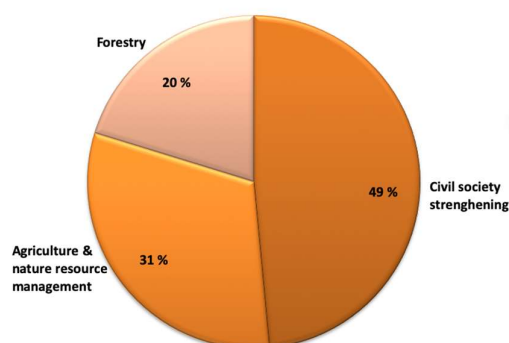
CARE Danmark receives 55 per cent of its revenue from Danida via support for specific projects and programmes. In addition, CARE Danmark received in 2018 support from other institutional donors such as the EU. CARE Danmark also receives funding from corporations, foundations, and private donors. It is a requirement from Danida and the EU that CARE Danmark finances a part of the projects with its own funds.

In 2018, total contributions to projects and programmes including administration grants amounted to 90 million kroner, of which 60 million kroner came from Danida, 22.5 million kroner from the EU and other institutional donors and 7.5 million kroner from corporations, foundations and private donors for assigned projects.

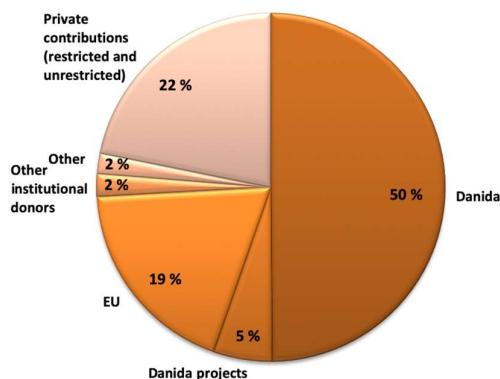
The new Strategic Partnership Agreement with Danida, has been running for one year, with high satisfaction between the two partners. From Danida's special aid pool, Danida Market Development Partnership Program (DMDP), CARE Danmark was granted a project in Ghana, which will be carried out in collaboration with the private Danish company, Bluetown. In addition to this, there will also be a new EU-funded project in West Africa based in Burkina Faso. With private funding from the Danish National Telethon, a new project has been established in Uganda. And from CISU's emergency aid pool, CARE Danmark has been granted funding for activities in Uganda, Kenya and Bangladesh

By the end of the year, CARE Danmark was running 40 projects in 13 programme countries.

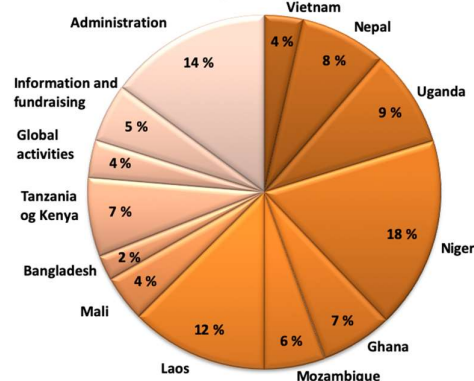
Allocation by sector 2018



Income 2018



Expenses 2018



Restricted funds for specific projects are transferred to CARE's country offices throughout the year, as they are being used in the projects. The accounts include the amount used at the time of the transfer to the country office or at the time at which expenses have been incurred in Denmark. A separate account of the individual grants is provided to the public donors.

RESTRICTED REVENUE ALLOCATED TO PROJECTS AND INFORMATION					
Excl. Adm. fee	2018	2017	2016	2015	2014
			(1.000 DKK)		
Danida Framework Agreement	50.468	36.076	35.889	44.861	44.861
Danida other projects	5.270	8.686	9.409	10.175	6.267
European Union	19.122	16.952	13.350	26.578	21.744
Other Public Support	2.149	3.724	11.285	13.555	9.299
Private Contributions	7.128	3.000	5.375	5.377	4.476
REVENUE TOTAL	84.137	68.438	75.308	100.546	86.647

## Fundraising Activities

In 2018, CARE Danmark raised a total of 23.4 million kroner from private donors, corporations, and foundations, together representing 22 per cent of the total revenue. The total amount of funds raised by CARE Danmark in 2018 are higher compared to the 2017 level. This is primarily due to an increase in revenues from funds in 2018.

The majority of private fundraising in 2018 came from regular contributors and support members and amounted to 15.9 million kroner – of which 2,8 million kroner came from memberships.

The number of support members in CARE Danmark has decreased from 12,874 members in 2017 to 11,953 members in 2018. The number of contributors decreased from 20,565 in 2017 to 18,652 in 2018 corresponding to a decrease of 9.3%.

In 2018, CARE Danmark received 5.4 million kroner from corporations and foundations, which is a significant increase from the 2017-level at 0.9 million. In 2018, CARE Danmark also took part in the yearly Danish National Telethon that raises funds for humanitarian projects in developing countries. CARE Danmark's share of the amount was 2.4 million kroner earmarked for a project in Uganda that focuses on protecting girls and women in humanitarian crisis areas.

TOTAL CONTRIBUTORS AND MEMBERS					
	2018	2017	2016	2015	2014
Total contributors 31.12	18.652	20.565	21.182	23.858	24.831
Total individual members	11.953	12.874	12.698	15.737	13.745

## Administration

Administration expenses include all staff, office, and operating costs including provisions for depreciation, which are not specific related to project, communication, or fundraising activities.

The administrative expense ratio in relation to total revenue has decreased from 17.5 per cent in 2017 to 13.8 per cent in 2018. This is first and foremost due to a significant decrease in the total staff- and operating expenditures in 2018, which correspond to a total of 1.8 million kroner. At the same time, revenue from public institutions increased by 12 million kroner in 2018 compared to 2017.

The management is determined to reduce the administration rate to 12.5 per cent in 2019.

## **Annual Result and 2019 Forecasts**

The annual result was a deficit of -301 thousand kroner on the non-earmarked funds, against a budgeted surplus on a total of 63 thousand kroner. With the result on the non-earmarked funds, the net capital as of 31<sup>st</sup> December 2018 amounts to a total of 2.9 million kroner.

In 2018, CARE Danmark received an inheritance of 226 thousand kroner, where it has not been possible to obtain sufficient documentation on the intention for the donation, which is why the amount has been added to the restricted capital in the financial statements for 2018. CARE Danmark will however, contact the The Department of Civil Affairs in 2019 and request that this amount be released from the restricted equity so that the inheritance received can be used for projects in accordance with CARE Danmark's purpose.

In 2019, CARE Danmark expects a surplus of 200 thousand kroner. The Strategic Partnership Agreement with Danida was 54 million kroner in 2018. CARE Danmark has in December 2018 approved a new strategy, which is to increase revenue significantly towards 2025. The objective is to have non-earmarked capital by the end of 2025 on a total of 10 million kroner.

It is expected in 2019 that CARE Danmark will reach the same level of EU funding and funding from other foreign institutional donors as previously. In addition, there are new opportunities and resources in the humanitarian area. In 2019 it is expected new partnerships with corporations and foundations, with close collaboration on the implementation of new innovative activities and projects in the programs.

We look forward to 2019 with great expectations regarding the transformation of our work and our organization in terms of the new strategic direction. However, we do not expect that we already in 2019 will be able to improve the financial result and, therefore, we aim conservatively towards maintaining the revenue corresponding to 2018. But the ambition for a better economy in the longer term is high, and the secretariat will manage the economy tightly in 2019 and timely adjust the variable expenses, so that we avoid reaching a negative result and draw further on the limited unrestricted equity.

No events which could significantly affect CARE Danmark's financial position have occurred after the closing of the accounting period.

# **MAIN FINANCIAL FIGURES FOR CARE DANMARK** for the years 2014-2018

## **RESTRICTED FUNDS FOR PROJECTS, PROGRAMMES AND INFORMATION ACTIVITIES**

	<b>2018</b>	<b>2017</b>	<b>2016</b>	<b>Adjusted 2015</b>	<b>2014 *</b>
	1,000 DKK	1,000 DKK	1,000 DKK	1,000 DKK	1,000 DKK
<b>INCOME</b>					
Foreign Ministry/ Danida, Framework Agreement	50.468	36.076	35.889	44.861	44.861
Danida, other	5.270	8.686	9.409	10.175	6.267
European Union	19.122	16.952	13.350	26.578	21.744
Other Public Support	2.149	3.724	11.285	13.555	9.299
Private Contributions	7.128	3.000	5.375	5.377	4.476
Income before accrual	84.137	68.438	75.308	100.546	86.647
Accrued Public Support	3.036	12.106	267	-16.588	6.972
<b>TOTAL INCOME</b>	<b>87.173</b>	<b>80.544</b>	<b>75.575</b>	<b>83.958</b>	<b>93.619</b>
<b>EXPENSES</b>					
Projects and Programmes	84.980	84.030	73.881	82.850	96.943
Information activities	0	0	0	0	0
<b>TOTAL EXPENSES</b>	<b>84.980</b>	<b>84.030</b>	<b>73.881</b>	<b>82.850</b>	<b>96.943</b>
<b>BALANCE RESTRICTED FUNDS</b>	<b>2.193</b>	<b>-3.486</b>	<b>1.694</b>	<b>1.108</b>	<b>-3.324</b>
Transferred to Restricted Funds	2.193	-3.486	1.694	1.108	-3.324

## **UNRESTRICTED FUNDS**

	<b>2018</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>	<b>2014 *</b>
<b>INCOME</b>					
Private Contributions	15.946	17.093	25.649	16.812	27.353
Administration Fee	5.879	4.891	4.710	5.046	4.743
Other	2.061	2.785	4.146	4.875	4.099
<b>TOTAL INCOME</b>	<b>23.886</b>	<b>24.769</b>	<b>34.505</b>	<b>26.733</b>	<b>36.195</b>
<b>EXPENSES</b>					
Projects and Programmes	299	802	2.351	3.893	3.946
Information/PR	725	856	1.254	779	829
Fundraising	5.086	6.588	6.036	6.212	5.125
Administration	18.077	20.301	20.633	18.165	17.721
<b>TOTAL EXPENSES</b>	<b>24.187</b>	<b>28.547</b>	<b>30.274</b>	<b>29.049</b>	<b>27.621</b>
<b>BALANCE UNRESTRICTED FUNDS</b>	<b>-301</b>	<b>-3.778</b>	<b>4.231</b>	<b>-2.316</b>	<b>8.574</b>
Transferred to Available Funds	-301	-3.778	4.231	-2.316	8.574

## **RESULT FOR THE YEAR**

	<b>2018</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>	<b>2014 *</b>
<b>RESULT</b>	<b>1.892</b>	<b>-7.264</b>	<b>5.925</b>	<b>-1.208</b>	<b>5.250</b>
The Result for the Year is disposed as follows:					
Transferred to Available Funds	-301	-3.778	4.231	-2.316	8.574
Transferred to Restricted Funds	2.193	-3.486	1.694	1.108	-3.324
<b>TOTAL</b>	<b>1.892</b>	<b>-7.264</b>	<b>5.925</b>	<b>-1.208</b>	<b>5.250</b>

## **TOTAL CONTRIBUTORS AND MEMBERS**

	<b>2018</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>	<b>2014 *</b>
Total contributors 31.12	18.652	20.565	21.182	23.858	24.831
Total individual members	11.953	12.874	12.698	15.737	13.745

\* Comparative figures from 2013-2014 are not adjusted in 1

# ACCOUNTING POLICIES

## **General**

The Annual Account is presented in accordance with the Danish Act on Foundations and Certain Associations and the Foundations rules, as stated in applied accounting procedures as well as notice article 1701 of December 21<sup>st</sup> 2010 from the Danish Ministry of Culture on economic and administrative conditions for recipients of grants for running costs.

The Annual Account policies are consistent with those of last year.

## **Income Statement**

### **Restricted Income**

Funds received for specific purposes, such as projects or educational activities, are recognised in the income statement under restricted income.

Public funds are recognised as income once the request for payment has been issued.

However, public funds from the framework agreement with the Ministry of Foreign Affairs are recognised as income in the subsequent year, if it has been granted to CARE Danmark in the current financial year but concerns the subsequent year and has been received on the balance date.

Public funds, which have been received but not spent during the fiscal year, are transferred to project accounts as "prepayments". Furthermore, included in this item is support from previous years, which is used in the present financial year as well as interest from project accounts.

Private contributions and gifts, which are not used for their respective purposes during the year, are transferred to the available capital under the item "Transferred to/from the available funds". Furthermore, included in this item are contributions and gifts from previous years that are being used in the present financial year.

### **Use of Restricted Funds**

The annual expenditures in terms of transfers to and from the project countries and expenses incurred by CARE Danmark including payroll expenses financed directly by the individual projects are included under the item "Use of Restricted Funds".

### **Use of Other Funds**

Other expenses include project costs which are financed by own funds, communication and information, fundraising activities, operating expenses, depreciation, and staff costs comprising salary, including holiday pay and pensions.

### **Entering of other contributions and subventions**

Private contributions are accounted for at the time of receipt. However, in the case of a preceding commitment, private contributions will be accounted for at the time of the commitment. Revenue in terms of inheritance and gifts are also accounted for in the income statement when the testator or grantor has given approval or on the basis of a declaration of intent regarding the inheritance from the testator's representative.

Overhead contributions are recognised as income concurrently with the accounting of restricted funds.

## **Balance Sheet**

### **Tangible Fixed Assets**

Tangible fixed assets include other operating equipment and the furnishing of rented premises. Tangible fixed assets are measured at cost less accumulated depreciations and write-downs. All fixed assets are depreciated on a straight-line basis over four years except for investments in the furnishing of rented premises, which are depreciated over eight years.

### **Receivables**

Receivables are measured at amortised cost, which normally is similar to the nominal value, with deduction of write-downs to comply with expected losses.

### **Available Funds**

The cash balance comprises available cash as well as the credit balance in financial institutions in Danish kroner and foreign currency.

### **Accruals and Deferred Expenses**

Accruals are accounted for under the item, which comprise prepaid expenditure regarding the subsequent financial year.

Accruals are calculated in relation to cost.

**Net Capital**

The net capital consist of restricted capital in terms of unrestricted revenues and unrestricted funds, which are comprised of financial results transferred from previous years.

The unrestricted funds include the balance that is available for the execution of specific targeted activities in subsequent financial years, or accounted earmarked donations and the like, which is not yet spend.

**Liabilities**

Financial liabilities consist of the public grants, which remain on project bank accounts relating to ongoing projects. Other payables concern debt to creditors and public authorities.

Financial liabilities are measured at amortized cost, which usually corresponds to the nominal value.

**Conversion of foreign currency**

Transactions in foreign currencies are converted by the exchange rate of the day of recognition. Receivables, debt obligations and other monetary posts in foreign currencies, which are not recognised the day of the accounted exchange rate, will be converted to the exchange rate of the day of recognition. Differences between exchange rates, which occur between the transaction day and the day of payment and the balance day, are accounted for in the income statement as financial posts.

**OPERATING STATEMENT**  
for the period 1st January 2018 - 31st December 2018

	Notes	2018 1,000 DKK	2017 1,000 DKK
<b>INCOME</b>			
RESTRICTED INCOME			
Public project support	(1)	77.009	65.438
Private contributions	(3)	7.128	3.000
RESTRICTED INCOME BEFORE ACCRUALS		84.137	68.438
Accrued Public Support	(2)	3.036	12.106
TOTAL RESTRICTED INCOME		87.173	80.544
UNRESTRICTED INCOME			
Private Contributions	(3)	15.946	17.093
Administration Fee	(4)	5.879	4.891
Other	(5)	2.061	2.785
TOTAL UNRESTRICTED INCOME		23.886	24.769
<b>TOTAL INCOME</b>		<b>111.059</b>	<b>105.313</b>
<b>EXPENSES</b>			
USE OF RESTRICTED FUNDS			
Projects and Programmes	(6)	84.980	84.030
TOTAL USE OF RESTRICTED FUNDS		84.980	84.030
USE OF UNRESTRICTED FUNDS			
Projects and Programmes		299	802
Information/PR	(7)	725	856
Fundraising	(8)	5.086	6.588
Administration			
Salaries, training, insurances etc.	(9)	11.114	12.315
Operating Costs (rent, office, travel etc.)		4.620	5.235
CARE International		1.797	2.200
Depreciations	(10)	546	551
Total Administration		18.077	20.301
TOTAL USE OF UNRESTRICTED FUNDS		24.187	28.547
<b>TOTAL EXPENSES</b>		<b>109.167</b>	<b>112.577</b>
<b>RESULT FOR THE YEAR</b>		<b>1.892</b>	<b>-7.264</b>
The Result for the Year is disposed as follows:			
Transferred to Available Funds		-301	-3.778
Transferred to Restricted Funds		2.193	-3.486
TOTAL		1.892	-7.264

**BALANCE SHEET**  
as of 31st December 2018

	Notes	2018 1,000 DKK	2017 1,000 DKK
<b>ASSETS</b>			
<b>RESTRICTED ASSETS</b>			
Cash Fund Capital		200	200
Current Account		226	0
<b>TOTAL RESTRICTED ASSETS</b>		<b>426</b>	<b>200</b>
<b>AVAILABLE ASSETS</b>			
<b>FIXED ASSETS</b>			
Rent deposit		26	25
Computer equipment	(11)	1.032	594
Other fixed assets	(11)	318	548
<b>TOTAL FIXED ASSETS</b>		<b>1.376</b>	<b>1.167</b>
<b>CURRENT ASSETS</b>			
Receivables			
Public Project Support	(12)	11.057	16.630
Other Debtors	(13)	2.118	12.514
Prepayments and accrued income	(14)	501	231
Total Receivable		13.676	29.375
Cash Balance	(15)	19.102	11.602
<b>TOTAL CURRENT ASSETS</b>		<b>32.778</b>	<b>40.977</b>
<b>TOTAL AVAILABLE ASSETS</b>		<b>34.154</b>	<b>42.144</b>
<b>TOTAL ASSETS</b>		<b>34.580</b>	<b>42.344</b>
<b>LIABILITIES</b>			
<b>NET CAPITAL</b>			
Designated Capital			
Cash Fund Capital		200	200
Increase Designated Capital related to legacy		226	0
Total Designated Capital		426	200
Available Capital			
Balance 01.01		7.268	14.532
Result of the year		1.892	-7.264
Total Available Capital	(16)	9.160	7.268
<b>TOTAL NET CAPITAL</b>		<b>9.586</b>	<b>7.468</b>
<b>LIABILITIES</b>			
Bank loan		91	4.414
Projects Accounts Public Support	(17)	21.328	26.167
Other Payables	(19)	3.575	4.295
<b>TOTAL LIABILITIES</b>		<b>24.994</b>	<b>34.876</b>
<b>TOTAL LIABILITIES</b>		<b>34.580</b>	<b>42.344</b>
Other Financial Obligations	(20)		

**CASH FLOW STATEMENT**  
for the period 1st January 2018 - 31st December 2018

	<b>2018</b>			<b>2017</b>	
	<b>Restricted Funds</b>	<b>Unrestricted Funds</b>	<b>Total Funds</b>	<b>Restricted Funds</b>	<b>Unrestricted Funds</b>
Public Project Support and Private Contributions	87.173	23.886	111.059	80.544	24.769
Adjustments restrictions on Public Project Support	1.240	0	1.240	-10.253	0
Cash flow from Public Project Support and Private Contributions	88.413	23.886	112.299	70.291	24.769
Adjustments restrictions on receivables and debts	0	8.899	8.899	0	8.093
Investments in Fixed Assets	0	-886	-886	0	-391
Reversal of depreciations	0	678	678	0	697
Transferred to Projects and Information/PR	-84.980	-1.024	-86.004	-84.030	-1.658
Expenses Fundraising	0	-5.086	-5.086	0	-6.588
Expenses Staff and Administration	0	-18.077	-18.077	0	-20.301
Total Cash Flow to Projects, Operating Costs, and Investments	-84.980	-15.496	-100.476	-84.030	-20.148
<b>Net Cash Flow</b>	<b>3.433</b>	<b>8.390</b>	<b>11.823</b>	<b>-13.739</b>	<b>4.621</b>
Cash and Bank Loan beginning of year	11.542	-4.354	7.188	25.281	-8.975
Cash Flow this year	3.433	8.390	11.823	-13.739	4.621
<b>Cash and Bank Loan end of year</b>	<b>14.975</b>	<b>4.036</b>	<b>19.011</b>	<b>11.542</b>	<b>-4.354</b>

## NOTES

### (1) PUBLIC PROJECT SUPPORT INCL. INTEREST

	Restricted Contributions	Administration Fees	Total Support incl. interest	2017 (1,000 DKK)
Foreign Ministry/ Danida, SPA/Framework Agreement	50.468	3.532	54.000	38.600
Foreign Ministry/ Danida, other projects	5.270	633	5.903	9.211
European Union	19.122	1.214	20.336	18.138
Other Public Support	2.149	141	2.290	3.932
<b>Total Public Project Support</b>	<b>77.009</b>	<b>5.520</b>	<b>82.529</b>	<b>69.881</b>

### (2) ACCRUED PUBLIC PROJECT SUPPORT

	Restricted Contributions	Expenses Projects	Accrued Public Support	2017 (1,000 DKK)
Foreign Ministry/ Danida, SPA/Framework Agreement	50.468	46.258	4.210	352
Foreign Ministry/ Danida, other projects	5.270	10.813	-5.543	-4.125
European Union	19.122	21.237	-2.115	-4.886
Other Public Support	2.149	1.737	412	-3.447
<b>Total Accrued Public Support</b>	<b>77.009</b>	<b>80.045</b>	<b>-3.036</b>	<b>-12.106</b>

### (3) PRIVATE CONTRIBUTIONS

	Restricted Contributions	Administration Fees	Other Contributions	Total Private Contributions	2017 (1,000 DKK)
Private Contributors	9	0	12.820	12.829	13.988
Danish National TV-Fundraising Event	2.273	89	0	2.362	2.540
Contributions from Support Association	0	0	2.823	2.823	3.150
Foundations	4.642	71	0	4.713	487
Companies	204	199	303	706	376
<b>Total Private Contributions</b>	<b>7.128</b>	<b>359</b>	<b>15.946</b>	<b>23.433</b>	<b>20.541</b>

### (4) ADMINISTRATION FEES

	2018 (1,000 DKK)	2017 (1,000 DKK)
Foreign Ministry/ Danida, SPA/Framework Agreement	3.532	2.524
Foreign Ministry/ Danida, other projects	633	525
European Union	1.214	1.186
Other Public Support	141	208
Private Contributions	359	448
<b>Total Administration Fees</b>	<b>5.879</b>	<b>4.891</b>

### (5) OTHER INCL. NATIONAL LOTTERY FUNDS

The item can be specified as follows:	2018 (1,000 DKK)	2017 (1,000 DKK)
Contribution from the national funds (BEK no. 1120 of 4. September 2013) to non profit organisations used for operating cost for the organisation.	326	472
Contribution from the national funds (BEK no. 1479 of 22. December 2014) to non profit organisations received to acquisition according approved legal document (aktstykke) nr. 88.	0	47
Salaries refund	354	531
Project Support/CI PECCN	23	160
Rental income from Freemuse, DIPD, NCG and EDC	978	1.126
Contribution from Biblioteksstyrelsen	80	92
VAT Compensation	122	205
Other	178	152
<b>Total</b>	<b>2.061</b>	<b>2.785</b>

**(6) USE OF RESTRICTED FUNDS FOR PROJECTS**

USE OF PUBLIC FUNDS	Transferred to projects	Expenses in Denmark	Total use of funds	2017 (1,000 DKK)
<b>Foreign Ministry/Danida SPA/Frame Agreement</b>				
Ghana	2.905	1.061	3.966	3.837
Nepal	4.311	227	4.538	5.271
Niger	4.991	1.183	6.174	4.401
Uganda	4.880	497	5.377	3.744
Vietnam	791	318	1.109	2.168
Mozambique	2.952	719	3.671	3.203
Tanzania	3.389	388	3.777	4.036
Laos	2.167	920	3.087	2.805
Mali	2.629	861	3.490	0
Myanmar	0	137	137	0
ICRAFF	187	157	344	354
ALP	0	0	0	535
PECCN	0	0	0	1.997
Monitoring, review & travel, strategy	0	315	315	1.113
Pilot surveys & evaluation	0	1.001	1.001	599
CLAR	0	3.012	3.012	0
Programme related PR	0	958	958	714
Advocacy	0	477	477	859
SDG Integration	0	232	232	0
Core Hum Standards	0	132	132	0
Innovation Funds	0	4.461	4.461	0
Audit	0	0	0	88
Total Danida Frame Agreement	29.202	17.056	46.258	35.724
Closing frame 2017	413	15	428	0
<b>Total</b>	<b>29.615</b>	<b>17.071</b>	<b>46.686</b>	<b>35.724</b>
<b>Foreign Ministry/Danida Other Projects</b>				
<u>Nepal</u>				
Julekalender	2.471	0	2.471	3.195
CISU, Flodings	371	-16	355	475
<u>Niger</u>				
Mællevejen	0	0	0	358
Insecure lands	0	0	0	124
Hands Off our Lands	1.499	179	1.678	1.369
SEGES, Nigeria	0	135	135	67
<u>Global</u>				
Southern Voices II	0	86	86	185
CISU, SV 2014	0	0	0	3.129
CISU, ALP	0	0	0	3.676
DERF, humanitarian, Bangladesh	2.493	0	2.493	0
DERF, humanitarian, Bangladesh 2	0	0	0	0
DERF, humanitarian, Congo	1.443	0	1.443	0
DERF, humanitarian, Kenya	950	0	950	0
DANDIDA, oplysningspulje	0	167	167	0
DMPD/Hansen	400	207	607	233
Total Danida Other Projects	9.627	758	10.385	12.811
Total Foreign Ministry/Danida	39.242	17.829	57.071	48.535
<b>European Union</b>				
<u>Vietnam</u>				
Voice Rights	312	0	312	1.014
Landrights	1.416	0	1.416	1.408
<u>Niger</u>				
Reve	0	0	0	697
Projeunc	0	0	0	329
Projeunc, Namlewa	0	0	0	536
Prodiata	4.895	64	4.959	0
Espoir	2.353	0	2.353	5.025
<u>Laos</u>				
NU-PCR	777	0	777	4.506
GO-FoGO	0	0	0	442
SUPA	6.097	0	6.097	4.282
Scaling	1.429	0	1.429	
CSO-GBV	441	0	441	528
<u>Ghana</u>				
Far Ban Bo	2.141	0	2.141	2.395
<u>Mozambique</u>				
Procaju	1.313	0	1.313	676
Total European Union	21.173	64	21.237	21.838
<b>Other</b>				
ALP, ADA Ostrig	0	661	661	-548
ALP - ALAP, DFID UK	0	0	0	7.256
ICRAF - CCAFS, SE Asia	1.075	1	1.076	463
Total other	1.075	662	1.737	7.171
<b>Total use of Public Funds</b>	<b>61.490</b>	<b>18.555</b>	<b>80.045</b>	<b>77.544</b>
<b>Use of Private Contributions</b>				
Nepal	69	7	76	405
Niger	1.526	0	1.526	503
Ghana	-191	0	-191	2.513
Kenya	1.011	0	1.011	1.024
Uganda	1.277	-75	1.202	119
Laos	899	0	899	832
Cambodia	411	1	412	426
Tanzania	0	0	0	664
<b>Total use of Private Contributions</b>	<b>5.002</b>	<b>-67</b>	<b>4.935</b>	<b>6.486</b>
<b>Total use of Restricted Funds</b>	<b>66.492</b>	<b>18.488</b>	<b>84.980</b>	<b>84.030</b>

**(7) PR/INFORMATION EXPENSES**

The item can be specified as follows:	2018 (1,000 DKK)	2017 (1,000 DKK)
Annual Report	2	7
Website	70	137
Press release & fieldtrips	34	36
Various PR activities	150	172
Consultancies & training	469	452
CARE Magazines	0	52
<b>Total PR/Information Expenses</b>	<b>725</b>	<b>856</b>

Various PR/information activities include, among other things, information campaigns and development of educational materials.

**(8) FUNDRAISING EXPENSES**

The item can be specified as follows:	2018 (1,000 DKK)	2017 (1,000 DKK)
Canvassing of new members and contributors	1.605	3.436
Existing members and contributors	2.134	1.833
Campaigns and events	17	142
CARE Magazine and direct mails	260	450
Miscellaneous marketing and fundraising expenses	454	717
Consultancy and training	616	10
<b>Total Fundraising Expenses</b>	<b>5.086</b>	<b>6.588</b>

**(9) STAFF RELATED EXPENSES**

The item can be specified as follows:	2018 (1,000 DKK)	2017 (1,000 DKK)
Salaries	8.864	9.899
Pension	1.604	1.636
Social Expenses	478	559
Other Staff Expenses	168	221
<b>Total Staff related Expenses</b>	<b>11.114</b>	<b>12.315</b>

During the accounting period CARE Danmark has on average employed 31 full-time employees, which is 2 more than in 2017. Of the 31 full-time employees, 3 is temporary employment.

As in the previous year, the members of the Board have not received any fees for their work.  
The Management consists of 4 employees. The total salary for the Management in 2018 constitute 3,674 thousand DKK.

**(10) DEPRECIATIONS**

	IT Incl. software	Other Equipment	Total	2.017 (1,000 DKK)
Depreciations	426	252	678	697
Reimbursement	-83	-49	-132	-146
<b>Net Depreciations</b>	<b>343</b>	<b>203</b>	<b>546</b>	<b>551</b>

The amount comprises of depreciation on fixed assets deducted the amount of reimbursement.

**(11) TANGIBLE FIXED ASSETS**

	IT Incl. software	Other Equipment	Total	2.017 (1,000 DKK)
Cost price				
Balance 01.01.2018	6.232	5.191	11.423	11.032
Addition in the year	864	22	886	391
Settled during the year	0	0	0	0
Cost price 31.12.2018	7.096	5.213	12.309	11.423
Depreciations				
Balance 01.01.2018	5.638	4.643	10.281	9.584
Depreciations for the year	426	252	678	697
Depreciations concerning disposals	0	0	0	0
Depreciations 31.12.2018	6.064	4.896	10.959	10.281
<b>Booked Value 31.12.2018</b>	<b>1.032</b>	<b>318</b>	<b>1.350</b>	<b>1.142</b>

**(12) ACCOUNTS RECEIVABLES PROJECT SUPPORT**

The item can be specified as follows:	2018 (1,000 DKK)	2017 (1,000 DKK)
Foundation Ensemble	75	1.914
Endbalances Danida projects	0	507
DI 2018 Uganda	44	94
Procaju, Mozambique- EU	404	1.337
Far Ban Bo, Ghana - EU	3.750	2.093
CSO GBV, Laos - EU	1.480	933
NU-PCR, Laos - EU	1.200	1.857
DERF, Nepal - DANIDA	0	500
Southern Voices, Nepal	8	0
Hands Off our Lands, Niger - DANIDA	0	1.008
Espoir, Niger - EU	0	1.554
SUPA, Laos - EU	3.893	0
Scaling, Laos - EU	0	4.584
Voice & Rights, Vietnam - EU	0	249
ICRAF, Regional SE	203	0
<b>Total Accounts Receivables</b>	<b>11.057</b>	<b>16.630</b>

**(13) OTHER OUTSTANDING ACCOUNTS**

The item can be specified as follows:	2018 (1,000 DKK)	2017 (1,000 DKK)
Accrued Private Contributions	1.050	11.798
Debtors	312	69
Salary reimbursement	56	68
CI revolving fund	645	507
Miscellaneous	55	72
<b>Total Outstanding Accounts</b>	<b>2.118</b>	<b>12.514</b>

**(14) ACCRUALS AND DEFERRED EXPENSES**

The item can be specified as follows:	2018 (1,000 DKK)	2017 (1,000 DKK)
Progres balance 2017	412	80
IT service delivery	20	106
Telephone and newspapers subscription	19	9
Miscellaneous prepaid expenses	50	36
<b>Total Accruals and Deferred Expenses</b>	<b>501</b>	<b>231</b>

**(15) AVAILABLE FUNDS**

The item can be specified as follows:	2018 (1,000 DKK)	2017 (1,000 DKK)
Project bank accounts (Restricted Funds)	14.974	11.542
Other available Funds	4354	60
Current Account Fund Capital	-226	0
<b>Total Available Funds</b>	<b>19.102</b>	<b>11.602</b>

All restricted funds received from Danida, European Union and other institutional donors allocated to restricted activities are deposited into separate bank accounts

**(16) AVAILABLE CAPITAL**

The item can be specified as follows:	2018 (1,000 DKK)	2017 (1,000 DKK)
Other Available Capital		
Balance 01.01	3.174	6.952
Result of the year	-301	-3.778
Total Other Available Capital	2.873	3.174
Restricted Capital		
Balance 01.01	4.094	7.580
Result of the year	2.193	-3.486
Total Restricted Capital	6.287	4.094
<b>Total Available Capital</b>	<b>9.160</b>	<b>7.268</b>
Total Restricted Capital	2018	2017
Can be specified as follows:	(1,000 DKK)	(1,000 DKK)
Ghana	0	-190
Niger	750	0
Cambodia	74	141
Kenya	82	-19
Tanzania	1.372	192
Nepal	963	231
Uganda	750	0
Danish TV Collection 2016 (note 18)	684	1.646
Danish TV Collection 2017 (note 18)	458	2.061
Danish TV Collection 2018 (other contribution)	1.104	32
Danish TV Collection 2019	50	0
<b>Total Allocations</b>	<b>6.287</b>	<b>4.094</b>

Allocations will be used as intended at latest in 2020

# (17) PROJECT ACCOUNTS

Received but not yet applied project accounts can be specified as follows:		2018 (1,000 DKK)	2017 (1,000 DKK)		
Balance 01.01		24.364	36.470		
		0	0		
Accrued project accounts		-3.036	-12.106		
Balance 31.12		21.328	24.364		
Project accounts per 31.12 can be specified as follows:		2018 (1,000 DKK)	2017 (1,000 DKK)		
<u>Niger</u>					
Espoir, EU	Note (a)	0	0		
Hands Off our Lands, CISU		228	2.023		
Prodiata		240	0		
<u>Mozambique</u>					
Procaju, EU		319	1.417		
<u>Ghana</u>					
Far Ban Bo, EU		3.752	4.369		
<u>Vietnam</u>					
Voice Right, ethnic minority, EU		47	0		
Landrights, EU		-317	311		
<u>Nepal</u>					
Julekalenderen, DANIDA		323	2.968		
<u>Laos</u>					
NU-PCR, EU		307	1.795		
SUPA, EU		5.731	4.659		
CSO- GBV, EU		1.276	1.199		
Scaling - EU		3.063	4.584		
<u>Kenya</u>					
DMDP		243	432		
<u>Global</u>					
Projekter Danida Rammebevilling		4.210	427		
<u>Others</u>					
CLAR, ADA, Austria		617	0		
ICRAF, CCAFS		190	395		
Emergency, DERF, Congo	Note (b)	-16	0		
Emergency, DERF Kenya		498	0		
Emergency, DERF, Bangladesh 2		622	0		
Emergency, DERF (Bangladesh, Nepal)	Note (d)	-137	1.491		
Seges, Nigeria		-1	0		
DANIDA, Oplysningspulje		133	0		
Southern Voices, CISU	Note (c)	0	97		
Projects accounts 31.12		21.328	26.167		
Specification of individual Danida grants		(a) CISU - Hands Off 16-1897-Li-sep	(b) DERF - Congo 18-86-M2	(c) CISU - S. Voices 15-1687-Li-sep	(d) CISU - DERF Nepal og Bangladesh
Available project funds beginning of year		2.023	0	97	1.491
+Received from Danida		0	1.500	0	1.389
-Transferred to projects		-1.499	-1.444	0	-2.864
-Expenses in Denmark		-179	0	-86	16
-Administration Fees		-117	-72	-11	-169
Unexpended project funds end of year		228	-16	0	-137

**(18) DANISH TV COLLECTION**

The item can be specified as follows:	Collection 2018	Collection 2017	Collection 2016
	(1,000 DKK)	(1,000 DKK)	(1,000 DKK)
	Uganda	Niger	Laos
Available project funds	32	2.062	1.646
+Donations	2.363	29	0
-Administration Fees	-89	-107	-63
-Expenses	-1.201	-1.526	-899
Unexpended project funds end of year	1.104	458	684

**(19) OTHER PAYABLES**

The item can be specified as follows:	2018	2017
	(1,000 DKK)	(1,000 DKK)
Compulsory holiday allowance	1.746	1.619
Public creditors	74	415
Other creditors	637	186
Other payables	1.118	2.075
<b>Total Other Payables</b>	<b>3.575</b>	<b>4.295</b>

**(20) OTHER FINANCIAL OBLIGATIONS**

		2018	2017
		(1,000 DKK)	(1,000 DKK)
Obligations regarding rent	A business rental contract was signed in 2012 for the premises Jemtelandsgade 1 with Jemtelandsgade 1 I/S with a yearly rent amounting to t. kr. 2.533. The tenancy agreement is irrevocable for CARE Danmark until 1st July 2020. Hereafter the tenancy agreement can be terminated with 6 months notice. The remaining commitment as per 31.12.2018	5.066	7.600
Temporary bank guarantee and collateral security	Issued for Jemtelandsgade 1 I/S	1.267	1.267