



# Annual Report 2021



**In 2021 CARE International supported more than  
100 million people in 102 countries through 1,495 projects**

# CARE Danmark

## – For a green and just world

CARE Danmark supports the world's poorest and those most vulnerable to climate change in creating and living dignified lives. We work with climate adaptation, emergency aid, and individual resilience. Before, during, and after disaster strikes.

To gain a precise and concrete understanding of the many ways in which the climate crisis affects people and nature, we work closely with local communities around the world. And we bring together the most innovative actors from all parts of society in innovative partnerships to find new solutions to the challenges created by climate change.

Our work aims to rethink traditional development and emergency assistance with sustainable solutions that can be scaled and create transformative change far beyond the local communities. We always work in collaboration with local civil society, companies, organizations, and authorities, and within these diverse partnerships, we develop programs that significantly contribute to more sustainable, future-proof solutions for the people who are most affected by climate change.

# Management Review 2021

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While the main problem CARE Denmark wants to address through its programming remains climate change, and within that help those most vulnerable to climate change cope and adjust to the changes, the year 2021 posed other and very serious challenges which CARE has been engaging in with all of its humanitarian capacity.

The situation in Afghanistan with the Taliban overtaking control of larger parts of the country bagged a massive challenge in many regards. While the initial concern was in regard to CARE staff's safety and security, this was quickly replaced by growing concerns about overall food security in the country as well as concerns regarding the safety and wellbeing of women and girls. CARE never seized its operations in Afghanistan and maintains also today a large humanitarian operation strongly supported by CARE Denmark. In December 2021 CARE Denmark received a grant of DKK 23 Mio from the Ministry of Foreign Affairs of Denmark for reducing vulnerabilities for refugees and internally displaced persons in Afghanistan and affected neighboring countries.

In Syria, the situation deteriorated further as mass displacements, natural disasters, economic collapse, and ongoing hostilities have combined to create a situation wherein households are finding it increasingly difficult to meet their basic needs. In 2021, COVID continued to bring unforeseen hardship, contributing to an economic meltdown and skyrocketing inflation that has

plunged an estimated 90% of the Syrian population below the poverty line. In December 2021 CARE Denmark received a grant of DKK 17 Mio from the Ministry of Foreign Affairs of Denmark for reducing vulnerabilities for refugees and internally displaced persons in Syria and affected neighboring countries.

Despite the major global crisis events taking place, CARE Denmark has been confirmed in its strategic focus on climate change which the organisation initiated with the 2025 strategy. This was also confirmed by the Ministry of Foreign Affairs of Denmark's new strategy for development cooperation: "The World We Share", in which climate change is one of three main focus areas. The climate agenda is broad including both mitigation efforts such as larger green infrastructure projects involving the private sector as well as governmental interventions. However, CARE Denmark's position is clear in offering its support to those right now affected by climate change, including also those being displaced by climate-related conflicts and disasters.

Major highlights for CARE Denmark in 2021 include the successful application to the Ministry of Foreign Affairs of Denmark, which meant that CARE Denmark entered a new four-year partnership agreement starting in 2022, with a value of 55 million DKK annually. This was a major achievement and CARE Denmark is grateful and looking forward to the continued cooperation with the MFA and its many climate partners,

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# Management Review 2021

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within the private sector and civil society. The partnership agreement also meant that CARE Denmark exited Mozambique, Laos, Nepal, and Cambodia in order to engage in the more fragile and climate-prone countries such as Somalia, Ethiopia, and Bangladesh.

CARE Denmark established an innovative partnership with the United Nations World Food Programme (WFP). The WFP and CARE Regional Innovation Hub for Eastern Africa and the Horn will leverage their expertise in food security, climate change resilience, and innovation along with their public and private partners and the power of their combined brands to source, nurture, and scale market-based innovations in the region, where CARE and WFP support over 39 million people. The partnership was launched with a visit by the Regional Director of WFP to Denmark.

CARE's policy and press work increased steadily during the year and peaked during the UN Climate Change Conference of the Parties (COP26) in Glasgow. CARE invited local civil society partners from the most affected countries to join the conference. This was particularly appreciated by global south government delegations, as were the advocacy and public engagement through a wide range of Danish media.

CARE Denmark's ability to generate revenue and unrestricted funds continued to pose a big challenge and CARE Denmark is working on a series of different tracks.

However, the main focus continues to be to strengthen CARE Denmark's ability to re-invest back into the organisation and thereby financially support its efforts to raise unrestricted funds while at the same time sustaining a large membership.

CARE Denmark's revenue grew and reached a record high of XX according to the plan. Overall, CARE Denmark maintained a low administration rate of 12% which was an important indicator for the organisation.

*(section on finance – pending result)*

Looking ahead CARE Denmark will make great strides towards becoming aligned with the growing localisation agenda while global south leaders and organisations are increasingly getting stronger and more capable. This entails a new role for CARE as a partner and convener increasingly pushing financing and expertise closer to the operations.

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# CARE Denmark's Board of Directors

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## **Chairperson of the board**

Ingelise Bogason  
*Chairman*

## **Vice-chair**

Thomas Augustinus  
*Program Manager*

## **Board member**

Birger Riis-Jørgensen  
*Former Ambassador, Board member*

## **Board member**

Helle Borup Friberg  
*Managing Director*

## **Board member**

Monika Skadborg  
*Chairman of Youth Climate Council*

## **Board member**

Peter Kragelund  
*Dean of Social Sciences*

## **Board member**

Søren Engberg Jensen  
*Upper Secondary School Teacher*

## **Board member**

Ulla Röttger  
*Non-Executive Director*

## **Deputy Board member**

Mathilde Elisabeth Merolli  
*Communications Officer*

## **Employee representative**

John Nordbo  
*Senior climate advisor*

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## **Patron of CARE Denmark**

His Royal Highness Prince Joachim

## **National Director**

Rasmus Stuhr Jakobsen

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# Financial Review 2021

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# Operating Statement

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# Balance Sheet

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# About CARE

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## **CARE DANMARK**

CARE Danmark is part of CARE International, one of the world's leading humanitarian organizations. CARE Danmark has for more than 30 years been working with long-term development assistance and emergency aid in the world's most vulnerable countries and created progress for millions of people. Today, CARE Danmark is present in 12 countries in Africa, Asia, and the Middle East, each country with its own challenges related to climate change.

CARE Danmark was established in 1987 as an independent foundation. CARE Danmark has a board of directors, which is elected by a board of representatives. CARE Danmark has a members' association that represents the organization's members. A programme committee also provides professional advice and sparring to the International Department in CARE Danmark.

To learn more, visit [www.care.dk](http://www.care.dk).

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## **CARE INTERNATIONAL**

Founded in 1945, CARE is a leading humanitarian organization fighting global poverty. CARE is a global confederation of 16 National Members, 4 Candidates, and 1 Affiliate with a common vision and mission to defeat poverty. Each CARE Member is an independent organization that leads programmes, raises funds, advocates on key issues, communicates to the public in their country, and supports the work of CARE's programming in 102 countries across the world.

CARE has more than seven decades of experience helping people prepare for disasters, providing lifesaving assistance when a crisis hits, and helping communities recover after the emergency has passed. CARE places special focus on women and children, who are often disproportionately affected by disasters. To learn more, visit [www.care-international.org](http://www.care-international.org).

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# CARE Danmark thanks

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## Institutional donors

ADA  
*The Austrian Development Agency*

CCAFS  
*Research Program on Climate Change, Agriculture and Food Security*

CISU  
*Civil Society in Development*

Danida  
*Ministry of Foreign Affairs of Denmark*

DERF  
*The Danish Emergency Relief Fund*

DMDP  
*Danida Market Development Partnerships*

European Commission

Innovation Norway

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## Foundations

Hesse-Ragle Foundation

Novo Nordisk Foundation

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## Programme Committee

### Chairperson

Peter Kragelund  
*Dean of Social Sciences*

### Member

Hans Paakjær  
*Chief Consultant*

### Member

Marianne Wiben Jensen  
*Program Coordinator, Africa*

### Member

Ole Stage  
*Chief Consultant*

### Member

Pernille Nagel Sørensen  
*Senior Consultant*

### Member

Rasmus Hundsbæk  
*Senior Scientist*

### Member

Søren Lund  
*Associate Professor*

### Member

Søren Mark Jensen  
*Section Manager*

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## Members' Association

### Chairperson

Søren Engberg Jensen  
*Upper Secondary School Teacher*

### Board member

Ingelise Bogason  
*Chairman*

### Board member

Ulla Wartburg Bech

### Board member

Ulla Röttger  
*Non-Executive Director*

### Board member

Mathilde Elisabeth Merolli  
*Communications Officer*

### Board member

Nadia Sander Strange  
*SDG Adviser*

### Board member

Christina Gadiel  
*Journalist and lecturer*

### Board member

Marie Bjerre Ludwigsen  
*Consultant and Adviser*

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## The Board of Representatives

The Board of Representatives is the highest authority in CARE Danmark and elects the Board of Directors. The Board of Representatives can consist of up to 100 members, some of whom are collective members appointed by Danish organizations or associations, while the rest are personal members.

### Chairperson

Karen Ellemann

### Vice-chair

Gunhild Lange Skovgaard

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**For a green and just world**

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